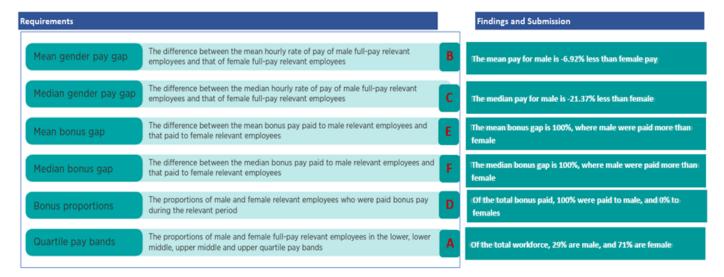


International House Trust Limited (hereinafter referred to as IH) Gender Pay Gap – March 2021

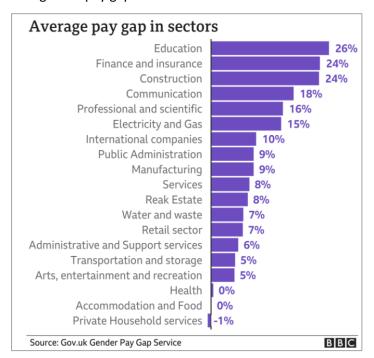
Review Date: Feb 2022

We are pleased to publish our second gender pay gap report which has seen 10.96% improvement in the gender pay gap for International House.

As a workforce, IH employs 29% male employees and 71% women. Our gender pay gap is detailed in the table below, where our mean pay for male is -6.92% lower than female employees in the organisation.



IH's mean gender pay gap of -6.92%. The mean in the education sector was at 26%. IH is committed to reduce the gender pay gap and some of the initiatives enumerated below continues be an area of focus:



Improving Gender Pay Gap: IH is committed to improve gender pay gap and some of the initiatives are enumerated below:

- Encourage women to stay and progress their career growth with IH.
- Support and develop more women into help women in middle management roles to progress to senior roles.
- Supporting women through employment policies that make it easier to balance work life and progress in their career.
- Regularly review and ensure that the gap is narrowed across divisions which have a gender gap.

Note: International House had a number of challenges in extracting the data from the HR system, ADP. Although ADP is a market leader in this space and IH had invested a significant amount of resources, capital and revenue expenditure in implementing the system a number of issues surfaced from dealing with this supplier which has impacted our ability as an organisation to have visibility and take management action. We have extracted the available data on best endeavours and averages applied to complete the analysis. Business expenses and similar are excluded in arriving at the above results.

2021 had furlough and computations complex as hours were not available accurately in the HR system to derive averages.